**Working Package** 

WP WP Lead partner

no name

Start End month

Deliverable no

1 Jildau Bouwman

jildau.bouwman@tno.nl

Template for reporting by each partner to the Coordinator and then to the EC and possible updates, Report on the adjustments of the

development strategy, Report on the adjustments of

the development strategy, Report on the

adjustments of the development

strategy, Governance plan database, Governance

plan analysis pipeline, Governance plan

support,Governance plan maintenance,Advisory
Board established,Knowledge Management
Committee established,First Plenary Group

meeting, ExCom meetings (every 6 months), Second Plenary Group

meeting, Finalization meeting (Plenary Group)

# Detailed information on work packages

WP Leader:

Legal name of organisation: Netherlands Organisation for Applied Scientific Research

(TNO) - Department of Microbiology and Systems Biology

Country: NL

ZIP code: 3704 HE Town: Zeist

Street name, number: Utrechtseweg 48

Additional (e.g., department, building...):

Website:

Mrs/Mr: Jildau Bouwman

Title: PHD

First name: Last name: Function:

Phone: +31 (0)88 866 16 78 Fax: +31 (0)88 866 87 01

E-mail: PHD

#### Additional information on person

(max. 1500 characters) concerning personal background and explain responsibilities and tasks:

TNO, The Netherlands, is an innovation driven independent research organization whose expertise and research make an important contribution to the competitiveness of companies and organizations, to the economy and to the quality of society as a whole (www.tno.nl). TNO has a track record of more than 10 years in measuring, structuring data and redirecting Systems Health, especially in the area of metabolic syndrome, T2 Diabetes and cardiovascular disease. PhD Jildau Bouwman, working at Microbiology & Systems Biology has a longstanding scientific track record in systems biology, bioinformatics nutrition and study of metabolic syndromes. Jildau Bouwman is a molecular biologist who has used informatics in biological research were needed. She is one of the driving forces behind the phenotype application and principle investigator in the Netherlands Metabolomics Centre Data support platform. She represents a partner in many (inter-)national innovation networks and public private partnerships based on the 'knowhow' in consolidation and integration of big data (e.g. Cosmos, NU-AGE, EuroDISH and Food4me). Jildau Bouwman is a scientist in and team leader of the group of Systems Biology, responsible for coordinating all infrastructure activities for storage and sharing of data. As the coordinator of ENPADASI

Jildau Bouwman is responsible for the overall scientific coordination and supervision of the project throughout the whole duration of the project.

Partners Involved				
egal name of organisation  Knowledge Hub member (main contact person/ project leader within the organisation)		Person months #	Start month	End month
Ghent University - Faculty of Medicine - Department of Public Health	De Henauw Stefaan	1.4	1	24
CRNH Rhône-Alpes - Bt 1A	Laville Martine	1	1	24
The Microsoft Research - University of Trento Centre for Computational and Systems Biology	Corrado Priami	0.5	1	24
National Research Council - IBIMET	Duccio Cavalieri	0.5	1	24
Netherlands Organisation for Applied Scientific Research (TNO) - Department of Microbiology and Systems Biology	Jildau Bouwman	5.3	1	24
University of Liège - Unit of Prof. Michèle Guillaume "Nutrition, Environment and Health" - Department of Public Health	Anne-Françoise Donneau	3	1	24
University of Copenhagen - Dept. Nutrition, Exercise and Sports	Lars Ove Dragsted	3.5	1	24
CIBER OBN - Instituto de Salud Carlos III	Dolores Corella	0.2	1	24
Gent University	Carl Lachat	1.8	1	24
Hasselt University - Faculty of medicine and life sciences	Wim Pinxten			
Technische Universität München - Molecular Nutrition Unit	Kurt Gedrich			
Total		17.2		

## **Description of work package:**

General Description description-10-545c8ec2d42be.docx Show Uploaded Description

## Work package 1

WP name: Management, coordination, governance and sustainability

WP leader: Dr. Jildau Bouwman (The Netherlands)

#### Description of work package:

1. Scope of work package (including tasks, deliverables, risks) and interrelations with other work packages

This work package consists of two major tasks (1.1 Project Management en 1.2 Governance and sustainability), each composed of four sub-tasks.

The coordinator Jildau Bouwman, PhD (TNO, The Netherlands) of ENPADASI, is responsible for the overall scientific coordination and supervision of the project. The coordinator will be assisted by the deputy coordinator Duccio Cavalieri, PhD (IBIMET-CNR, Italy) and the Project Management Team, composed of a Project Manager (Annelies Dijk, PhD (TNO)) and Financial/Legal Managers to ensure the

needed multidisciplinary approach (Task 1.1.1). This task also concerns monitoring progress, quality and adjustments of the development strategy of the project, if any. Task 1.1.2 concerns the establishment of boards, internal communication and sharing. The overall goal of the boards is to ensure efficiency as well as mutual exchange and fruitfulness of collaboration among Consortia and JPI – a healthy diet for a healthy life joint actions. The decision making power will rest with the General Assembly (GA), composed of one representative from each Consortium, as well as the Steering Board (SB), composed of one representative from each funding body, while an important executive function is assigned to the Executive Committee (ExCom), composed of WP leaders. Next to using teleand video-communication technologies, face-to-face meetings will be organized (task 1.1.3) as these probably remain the most important vehicle for efficient collaboration, allowing for personal acquaintance and socialization. Task 1.1.4 deals with the legal and administrative management, covering day-by-day administrative and organizational issues, maintenance of the Consortium Agreement and assistance to individual project consortia on specific administrative issues.

The ENPADASI infrastructure will be developed in the course of the project. This development may require changes during the course of the project. Therefore, adjustments of the development strategy will be discussed during every ExCom meeting. Depending on the technical design of the infrastructure, the governance structure will be adjusted.

Crucial steps in the governance and sustainability of the nutritional data structure are governance of the data infrastructure (task 1.2.1, together with WP2, 3 and 5), analysis tools (task 1.2.2, together with WP2, 3 and 4), developed training and support systems (tasks 1.2.3, together with WP6) and maintenance of the resulting infrastructure (task 1.2.4, together with all WPs).

All tasks in this work package will run throughout the whole duration of the project.

#### **Deliverables**

- D1.1.1 Template for reporting by each partner to the Coordinator and then to the EC and possible updates (Month 3)
- **D1.1.2** Report on the adjustments of the development strategy (Month 6)
- D1.1.3 Report on the adjustments of the development strategy (Month 12)
- **D1.1.4** Report on the adjustments of the development strategy (Month 18)
- D1.2.1 Governance plan database (Month 24)
- D1.2.2 Governance plan analysis pipeline(Month 24)
- D1.2.3 Governance plan support (Month 24)
- D1.2.4 Governance plan maintenance (Month 24)

#### Milestones

- MS1.1 Advisory Board established (Month 3)
- MS1.2 Knowledge Management Committee established (Month 3)
- MS1.3 First Plenary Group meeting (Month 3)
- MS1.4 ExCom meetings (every 6 months)
- MS1.5 Second Plenary Group meeting (Month 12)
- MS1.6 Finalization meeting (Plenary Group) (Month 24)

## Risks

- 1. Liaising with all partners within the contributing consortia.
- 2. Liaising with all relevant other initiatives (including JPI DEDIPAC, JPI BioNH, ELIXIR, ECRIN, JPI task force around IP and open access, etc.)
- 2. Concept and objectives

#### a. Objectives, vision including scientific/ technological challenges

The overall objective of the Coordination, Management, Governance and Sustainability WP is that of ensuring the smooth realization and sustainability of ENPADASI, optimizing the organization and timing of activities and resources, so that both scientific and strategic project goals can be fully attained. The following specific objectives will permit to address WP 1 overall challenges:

- To coordinate and supervise activities to be carried out, according to the work plan;
- To coordinate and supervise activities to be carried out in the governance and sustainability of the nutritional data structure;
- To monitor quality and timing of project results;
- To facilitate the communication and exchange among beneficiaries, and manage conflicts that may arise, if any;
- To establish and run efficiently the project managing boards;
- To carry out the overall legal and administrative management of the project, in close contact and coordination with the responsible officers of the European Commission;
- To manage the foreground generated within the project, as well as the access by beneficiaries to individual background;
- To manage and implement the Grant Agreement and the Consortium Agreement and to proceed with amendments when and where necessary.
  - b. State of the art

Not applicable

C. Scientific/ technological concept

Not applicable

#### 3. Management

This WP is responsible for the management of the whole project. Appropriate meetings are described in the tasks of this WP. The task leaders of the sustainability tasks will have regular teleconference meetings with partners in the tasks and relevant tasks of other WPs.

4. Potential impact on the advancement of the research area, capacity building, plan for *translation of research* (suitable for ENPADASI) into public health practice or policy (in 2 years, with a perspective on a longer term)

The success of ENPADASI depends on collaboration within the project, timing and usability of the infrastructure also after finalization of the project. This WP will deliver a plan for consolidation of the work done and will consider other partners and projects for sustainability issues. Translation of research in health practice or policy will be considered in the sustainability plan. In the future, the infrastructure may be expanded to other European countries and could be considered as the data sharing infrastructure in related fields.

## 5. Overall strategy of the work plan

The main coordination, management, governance and sustainability tasks include:

## Task 1.1 Project management

## Task 1.1.1 Overall Coordination - EoI50 [lead], EoI45 [deputy], all

The coordinator will supervise the execution of the ENPADASI activities and all periodical and final reports obligations. For these tasks, the coordinator will work closely with the Project Management Team and the Executive Committee. The coordinator will request concise six-monthly progress reports detailing progress of each Consortium. These reports will be organised through simple tabulated templates for ease of completion and monitoring. The collected reports will be distributed to the ExCom for consideration prior to each ExCom meeting so that particular highlights, issues and priorities can be timely identified and tackled/discussed during the meeting. The provision of such reports will not only help to optimize the meeting outcomes, but they will also provide a tool for recording progress in relation to deliverables/milestones. The ExCom will be in charge of the quality control of deliverables prior to their submission. The ENPADASI infrastructure development may require changes during the course of the project. Therefore, adjustments of the development strategy will be discussed during every ExCom meeting.

The development of pan-European data infrastructure may become frustrated by administrative formalities such as data-ownership and authorship issues, and (non) partnership in ENPADASI; this will be mitigated by the appropriate parts of the consortium agreement and an inclusive collaborative approach regarding (currently) non ENPADASI partners.

Risk Management: A risk review will be a permanent item on the agenda of each teleconference/meeting of the ExCom, and emerging risks will be identified and added to the risk register. The register will be used to mitigate the risks and elicit solutions. The periodic risk review process will upgrade or downgrade the risks and consider any new developments for mitigating the risks.

Several of the deliverables depend on each other, especially the deliverables on the database development. Thereby, delayed delivery of work by one of the partners will affect the progress of the whole project. Delayed delivery will be a permanent item on the agenda of each teleconference/meeting of the ExCom, and emerging risks will be identified and if needed communicated with the funder of the specific partner.

Related deliverables and milestones: D1.1.1, D1.1.2, D1.1.3, D1.1.4

Task 1.1.2 Project boards, internal communication and sharing – EoI50 [lead], EoI45 [deputy], all

The boards (advisory board and knowledge management committee) will be formally established in the kick-off meeting. The overall goal of the boards is to ensure efficiency as well as mutual exchange and fruitfulness of collaboration among Consortia (Fig. 2), research infrastructures and JPI – a healthy diet for a healthy life joint actions. The operation of the boards will be monitored along the project duration in order to verify whether it is possible to further improve operatively and optimize the processes. We will at least invite representatives from EuroDISH, ELIXIR, JPI BioNH, JPI DEDIPAC, regulators and policy makers in the advisory board.

For communication all tele- and video-communication technologies will be used, including e-mail, tel., etc., including the implementation of a reserved area of the ENPADASI website to be used for filing project documents, for exchange of confidential information and material, for keeping updated contact details of all project participants. Furthermore, regular face-to-face meetings will be organized (see task 1.1.3), as these probably remain the most important vehicle for efficient collaboration, allowing for personal acquaintance and socialization.

Related deliverables and milestones: MS1.1, MS1.2

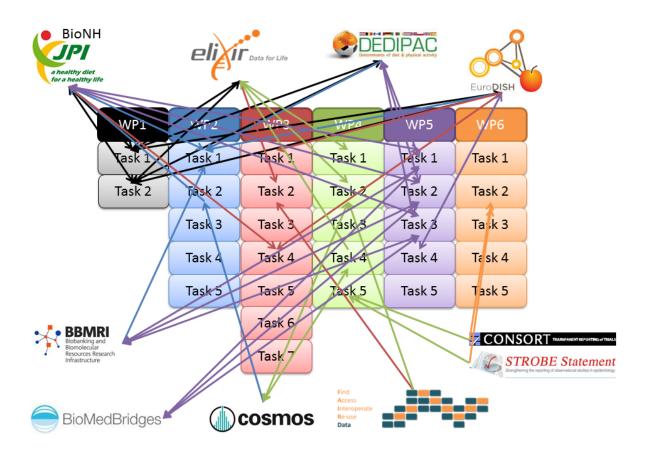


Figure 2 External relations of the ENPADASI project.

Task 1.1.3 Organisation of kick-off and periodical meetings - EoI50 [lead], EoI45 [deputy], all

The coordinator, assisted by the Project Management Team, will organize and implement periodical ExCom meetings (at least biannually) and annual Plenary Group meetings. All meetings shall be followed up with minutes. The first of these meetings (kick-off meeting) will be held at an early stage of the project (possibly at Month 1) to familiarize all Consortia with the structure and operation of the Knowledge Hub. The Plenary Group meetings and the ExCom meetings will regularly bring members of ENPADASI together, will play a pivotal role in coordinating activities across teams and WPs, and will provide guidance on appropriate integration of team effort. Additionally, they will provide opportunities to resolve any issues impeding progress and to develop appropriate contingency plan.

Related deliverables and milestones: MS1.3, MS 1.4, MS1.5, MS1.6

#### Task 1.1.4 Legal, administrative management – EoI50 [lead], EoI45 [deputy], all

The legal, administrative management will cover (1) day-by-day administrative and organizational issues (including meeting organization and follow-up); (2) maintenance of the Consortium Agreement; (3) assistance to individual project consortia on specific administrative issues. Each partner will be responsible for their own reporting to their funders but the work input from each partner will be made visible as a reference for all reporting activities.

Management activities will be organized by the coordinator and carried out with the assistance of the Project Management Team and with the contribution of all consortia within ENPADASI.

Close contact will be kept with the responsible officers at the call secretariat in order to ensure that all activities carried out are compliant with the JPI rules. Any need for amendment will be timely dealt with in collaboration with the call secretariat.

#### Task 1.2: Governance and sustainability of the ENPADASI infrastructure

#### Task 1.2.1: Database governance – EoI50 [lead], together with WP2, 3 and 5

Part of the work done in ENPADASI will result in a (federated) database for nutritional studies. This database will be developed in WP3. This task concerns development of a governance plan focusing on how to make the database available to all partners and other (European) nutritional groups. Essential questions that should be answered in this plan are:

Which data should be stored centrally (link with WP2 and WP5)?

Who should have access to the data (link with WP5, JPI DEDIPAC and JPI BioNH)?

What is the growth potential of the data that will be stored centrally?

What system type is necessary (grid/cloud/cluster)?

Which other consortia have arrangements for data storage (e.g. link with ELIXIR)?

What are the yearly costs related to the storage?

How long should the storage be secured?

What service level for the storage is needed?

Which funding is available for long term storage (see also task 2.4)?

Which organization should take care of the maintenance (e.g. link with ELIXIR)?

This plan should at least describe a solution to keep the system up-and-running for 5 years after the finalization of the project and should consider the federated nature of some of the datasets in the project.

Related deliverables and milestones: D1.2.1

### Task 1.2.2: Analysis governance - EoI50 [lead], together with WP2, 3 and 4

Part of the work done in ENPADASI will result in an analysis pipeline for nutritional studies. This pipeline will be developed in WP4, part of which will be integrated in the ENPADASI infrastructure of WP3. This task concerns development of a governance plan focusing on how to make the analysis tools available to all partners and other (European) nutritional groups. Essential questions that should be answered in this plan are:

Which analysis tool should be made available to the community (link with JPI DEPIPAC and JPI BioNH)?

What calculation power is needed for these analysis tools?

What system type is necessary (grid/cloud/cluster)?

Which other consortia have arrangements for central use of calculation power (e.g. link with ELIXIR or a nutritional ESFRI (EraNet call))?

What are the yearly costs related to the analysis pipelines?

How long should the analysis pipelines be accessible?

What service level for the analysis tools is needed?

Which funding is available for long term availability (see also task 2.4)?

Which organization should take care of the maintenance (e.g. link with ELIXIR or a nutritional ESFRI)?

Related deliverables and milestones: D1.2.2

#### Task 1.2.3: Governance training and support – EoI50 [lead], together with WP6

The support and trainings developed within WP6 should be continued after finalization of the ENPADASI project (e.g. training of JPI BioNH users). Other consortia may have arrangements for support and training in the area of bioinformatics and/or nutrition (e.g. link with ELIXIR or a nutritional ESFRI (EraNet call)). In coherence with these consortia, this task should deliver a plan for sustained training in the ENPADASI infrastructure.

Related deliverables and milestones: D1.2.3

Task 1.2.4: Maintenance - Eol50 [lead], together with all WPs

Updates on e.g. operation systems and security systems, but also resolution of bugs are essential to keep the ENPADASI infrastructure up and running after finalization of the project. Therefore, this task should deliver a plan how to fund and organize the maintenance of the ENPADASI infrastructure. During the cause of the ENPADASI project the central database for intervention studies will be maintained by TNO. Partners that do not want to store their data in the central instance of the Phenotype database can install a local version on their own servers and maintain the system themselves. For observational studies databases are generally already developed and maintained by the partners.

Related deliverables and milestones: D1.2.4

Budgetary table				
	2014	2015	2016	Total Costs
personnel [k€]				0
travel [k€]				0
consumables <b>[k€]</b>				0
equipment [k€]				0
dissemination [k€]				0
others [k€]				0
direct costs [k€]				0
indirect costs [k€]				0
requested funding [k€]				0
Total <b>[k€]</b>	0	0	0	0